

A photograph of four men in business attire (shirts and ties) standing at a construction site. They are looking at and holding large sheets of blueprints. The background shows a concrete structure under construction with a crane visible in the distance. The text is overlaid on the top left and bottom right of the image.

GLOBALIZING THE FIGHT AGAINST CORRUPTION: SUCCESSSES AND CHALLENGES

INTEGRITY VICE PRESIDENCY
THE WORLD BANK GROUP

Stephen Zimmermann

May 13, 2015

The World Bank Integrity Vice Presidency

- Investigates and seeks administrative sanctions of parties who engage in fraud, corruption, collusion, coercion or obstruction in Bank financed projects
- Reports directly to President
- Sanctions are made public:
www.worldbank.org/integrity
- Refers findings and works with governments on prosecutions and administrative remedies

Legal Enforcement Framework

»» What are the sanctionable offenses at the World Bank?

- **Fraud**
- **Corruption**
- **Collusion**
- **Coercion**
- **Obstructive practices**



»» What sanctions can the World Bank impose?

- **Letter of reprimand**
- **Conditional non-debarment**
- **Debarment with conditional release**
- **Debarment**
- **Restitution**

»» **Debarred parties now will be required to meet certain rehabilitation conditions before they can apply for reinstatement to participate in WBG-financed activities**

Sanctions Are Public: www.worldbank.org/debar

Web and Media Coverage

News & Broadcast Search News GO

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World Bank Debars Four for Engaging in Fraud in Bank-Financed Projects

Press Release No:2009/375/INT

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WASHINGTON, June 2, 2009—The World Bank today announced that it has debarred a Ukrainian non-governmental organization, a Turkish firm and two individuals for having engaged in fraud in relation to World Bank-financed projects. The debarments, which resulted from investigations by the World Bank's Integrity Vice Presidency (INT), are part of the Bank's broader anti-corruption agenda.

Leonard McCarthy, Vice President for Integrity for the World Bank Group, said, "The outcomes of these cases demonstrate that the Bank is making significant strides in addressing fraud and corruption, which is especially important given the current economic crisis."

Two Ukrainian entities debarred
The Ukrainian Centre for International Integration (UCII) is ineligible to be awarded a contract under a Bank Group-financed operation for a period of two years, and its former Executive Director, Natalia Yasko, is debarred for a period of three years.

List of Debarred Entities

Debarred Firms						
Name:		Country: All		GO	Reset	
Firm Name	Address	Country	Ineligibility Period		Grounds	
			From	To		
MR. MD. ASLAM HOSSAIN	RANINAGAR ROAD DISTRICT NAOGAON, BOLIRGHAT CHANDIPUR	Bangladesh	04-AUG-2009	04-AUG-2012	Consultant Guidelines 1.25(a)(ii)	
MR. MD. RAFIUR RAHMAN	POST OFFICE SONATOLA DISTRICT BOGRA-5821, VILLAGE KARPUR	Bangladesh	04-AUG-2009	04-AUG-2012	Consultant Guidelines 1.25(a)(ii)	
ORGANIZATION OF SOCIAL AND ECONOMIC DEVELOPMENT (OSED)*	POST OFFICE SONATOLA DISTRICT BOGRA-5821, VILLAGE KARPUR	Bangladesh	04-AUG-2009	04-AUG-2012	Consultant Guidelines 1.25(a)(ii)	
TRINOMUL UNNAYAN SANGSTHA (TUS)*	RANINAGAR ROAD DISTRICT NAOGAON, BOLIRGHAT, CHANDIPUR	Bangladesh	04-AUG-2009	04-AUG-2012	Consultant Guidelines 1.25(a)(ii)	
MRS. SHAMIMA	CHUTI BHATBOUR, POST OFFICE SHUSHUNDHA, DISTRICT MANIKGANJ	Bangladesh	21-JUL-2009	21-JUL-2012	Consultant Guidelines 1.25(a)(ii)	
ORGANIZATION OF RURAL ECONOMIC DEVELOPMENT & REHABILITATION (OREDAR)**	ULLAPARA, SIRAJGONG (ALSO SPELLED SIRAJGANJ)	Bangladesh	21-JUL-2009	21-JUL-2011	Consultant Guidelines 1.25(a)(ii)	
POVERTY ALLEVIATION AND RURAL DEVELOPMENT ORGANIZATION*	CHUTI BHATBOUR, POST OFFICE SHUSHUNDHA, DISTRICT MANIKGANJ	Bangladesh	21-JUL-2009	21-JUL-2012	Consultant Guidelines 1.25(a)(ii)	

Encouraging Cooperation: Mechanisms

Settlements

- Ability to give credit for cooperation
- Cooperation as condition for settlement

Voluntary Disclosure Program:

- Avoid Sanction by INT (WB)
- Contact: www.worldbank.org/integrity

Proactive outreach to companies prosecuted for corruption

U.S. DoJ encourages cooperation with IFIs through DPAs

Engaging with National Authorities

- Referrals - Informing national authorities of substantiated findings

Cross Debarment: *Raising the cost of corruption*



- Agreement with 5 MDBs including: AfDB, ADB, EBRD, IDB, WBG signed April 9, 2010
- The first global enforcement mechanism harmonizing sanctions' definitions and action
- Each MDB maintains its independent sanctions system
- Implementation in Spring 2010
- Over 100 entities cross-debarred



www.worldbank.org/integrity

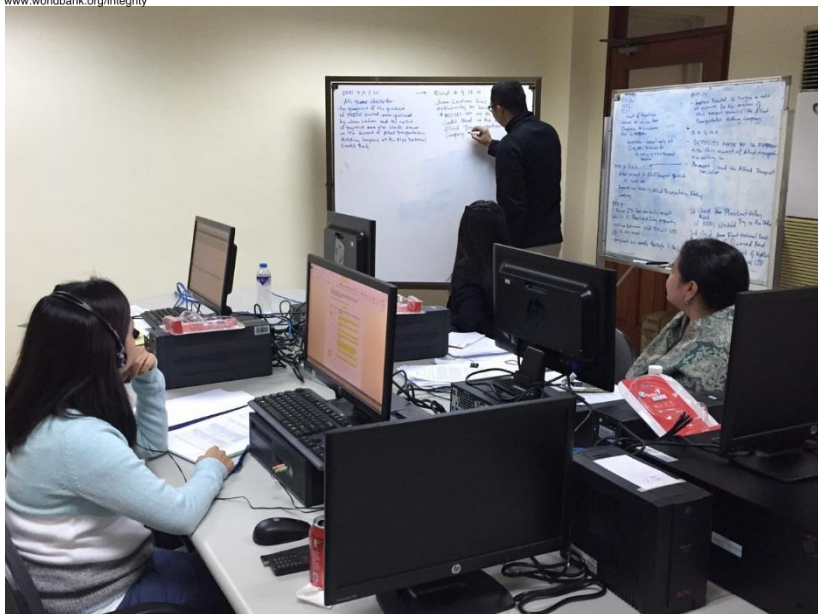
International Corruption Hunters Alliance





www.worldbank.org/integrity

ICHA-ICONS: Web Based Simulation Training



EAP: Philippines (pictured) and Singapore



AFR: Sierra Leone (pictured), Botswana, Senegal, Tanzania

ICHA Simulation: Operational Skills for Corruption Hunters

ICONS Project

Home Messages Conferences Lectures Evidence Logs Reports Resources

Username: Observer 23:38 PHT/SGT Log Out

Participant Progress ▾



English ▾

Philippines Team A

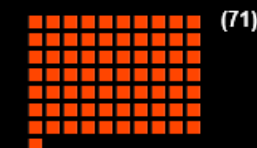
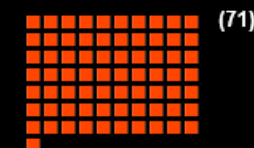
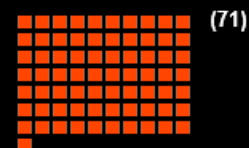
Philippines Team B

Singapore

Videos viewed



Evidence collected



Evidence by category

Interview witness



Subpoena bank records



Analysis of bank records



Commercial records



Surveillance



Public records



Internet searches



Search warrants



Mutual legal assistance



Internal records



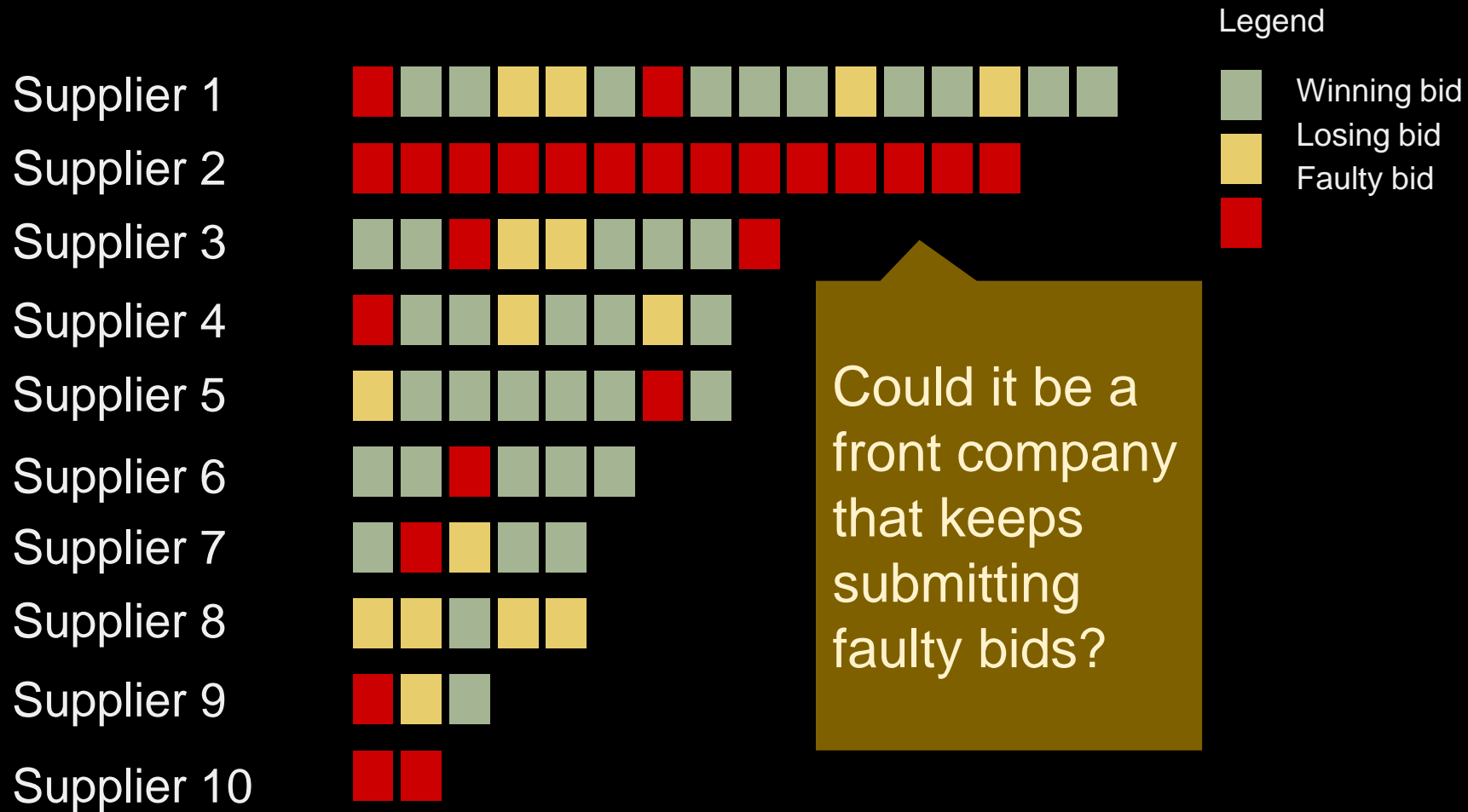
Analyze loan documents



Informants



Using Data Analytics to Find Integrity Risks



Example: Red flags in bidding patterns

Challenges to Global Investigations

- Evolving Referrals practice
- Leveraging work with other agencies
- Challenges of exchanging information
- Bridging the gap in multi-jurisdictional investigations
- Varied legal frameworks and timelines
- Exploring a role for civil society
- Balancing attention to both demand and supply sides of the equation
- Multiple strategies needed for different types of corrupt actors

A FUTURE WITHOUT CORRUPTION: ONE VISION, MULTIPLE STRATEGIES

